

CABINET

Cabinet Appointments to Committees, Liaison Groups, Outside Bodies, Partnerships and Boards

2nd June 2009

Report of Chief Executive

PURPOSE OF REPORT				
To consider the membership and terms of reference of the Cabinet Committee, Cabinet Liaison Groups and also Cabinet appointments to Outside Bodies, Partnerships and Boards.				
Key Decision		Non-Key Decision	X	Referral from Cabinet Member
Date Included in Forward Plan	N/A.			
This report is public.				

OFFICER RECOMMENDATIONS

- (1) That Cabinet considers whether to re-constitute the Committee and Liaison Groups previously constituted, as set out in Appendix B to the report.
- (2) That Cabinet considers whether any additional Committees or Liaison Groups are required and, if so, agrees their Terms of Reference.
- (3) That Cabinet Members be requested to consider and agree to the Membership of any Cabinet Committees approved in (1) above and, that with regard to Cabinet Liaison Groups, the Lead Cabinet Member of each Group be requested to inform the Chief Executive of the participants he/she wishes to invite to such meetings.
- (4) That Cabinet considers the appointments to Outside Bodies, Partnerships and Boards as set out in the Appendix C to this report.

1. Cabinet Committees and Liaison Groups

- 1.1 In accordance with Part 4 Section 4 of the City Council's Constitution (extract attached at Appendix A) Members are requested to consider membership of Cabinet Committees and Liaison Groups.

- 1.2 Members are advised that at its meeting on 9th March 2009, the Morecambe Retail, Commercial and Tourism Cabinet Liaison Group resolved that the Cabinet Member with Special Responsibility be requested to “reinstate the Morecambe Retail, Commercial and Tourism Cabinet Liaison Group in the new Municipal Year and to consider extending the membership of the Group.” (Morecambe Retail, Commercial and Tourism Cabinet Liaison Group Minute 33 refers).
- 1.3 Set out at Appendix B to the report are the meetings currently constituted for consideration as part of recommendation (1) above.

2. **Options and Options Analysis**

- 2.1 The options are:
 - 2.1.1 To note existing arrangements and make no amendments other than to the memberships.
 - 2.1.2 To consider and approve, where appropriate, any proposals from Cabinet Members.

3 **Outside Bodies, Partnerships and Boards**

- 3.1 Members are reminded that, at its meeting on 17th February 2009, Cabinet considered a report of the Chief Executive asking members to review appointments to Outside Bodies, Partnerships and Boards following the appointment of a new Leader of the Council and the consequential changes to Cabinet portfolios. It was agreed that Cabinet appointments to outside bodies, as set out in the report, remain in place until the end of the 2008/9 municipal year (Minute 144 refers).
- 3.2 Attached at Appendix C is a list of all organisations to which Cabinet makes appointments on the basis of Portfolio responsibilities.
- 3.3 Also included in Appendix C are details of an invitation for the City Council to nominate an elected Member and designated deputy to join the North Lancashire Local Action Group Executive Group following a recent decision by the Lancashire Economic Partnership to form an Executive Group to act as the decision-making body for all projects, initiate project development ideas and report to the Local Action Group on progress of the Rural Development Programme for England and individual projects. It is expected to meet on a quarterly basis
- 3.4 Council at its meeting on 18th May resolved that the relevant Cabinet Members should be appointed as the Council’s representatives.
- 3.3 Also set out in Appendix D is a list of appointments to the Lancaster District Local Strategic Partnership (LDLSP) for consideration. The list shows the basis of appointment.
- 4.0 **Options and Options Analysis**
- 4.1 With regard to Outside Bodies, Partnerships and Boards, Cabinet is requested to make appointments, as set out in the Appendix C to this report.

5.0 Officer Preferred Option and Comments

5.1 It is recommended that appointments be aligned to individual Cabinet Members' portfolios.

RELATIONSHIP TO POLICY FRAMEWORK

The establishment of Cabinet Committees and Cabinet Liaison Groups assists the Cabinet in the discharge of executive functions. Representation on Outside Bodies is part of the City Council's community leadership role.

CONCLUSION OF IMPACT ASSESSMENT (including Diversity, Human Rights, Community Safety, Sustainability etc)

The proposals provide clear focus, transparency, accessibility and inclusiveness in the Council's Executive decision-making processes.

FINANCIAL IMPLICATIONS

There are no significant financial implications with regard to the recommendations. Resources are available to provide the necessary level of support. Members of outside bodies are entitled to travel expenses which are currently being funded from within existing budgets.

SECTION 151 OFFICER'S COMMENTS

The Section 151 Officer has been consulted and has no further comments.

LEGAL IMPLICATIONS

There are no legal implications as a result of this report.

MONITORING OFFICER'S COMMENTS

The Monitoring Officer has been consulted and has no further comments.

BACKGROUND PAPERS

Council Agenda and Minutes.

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CONSTITUTION - CABINET PROCEDURE RULE EXTRACTS

Part 4, Section 4 Cabinet Procedure Rules

1. HOW THE CABINET OPERATES

1.1 Who May Make Executive Decisions?

The framework for how the Cabinet will function is set out in Article 7 of Part 2 of this Constitution and these Rules of Procedure. The functions that are the responsibility of the Cabinet are set out in Part 3, Section 2. Any Executive functions not set out there, will be a matter for the Cabinet collectively to decide how they are to be exercised. Executive functions can be discharged by:

- (a) the Cabinet collectively;
- (b) an individual Cabinet Member (non-Key Decision only);
- (c) a Committee of the Cabinet;
- (d) an Officer;
- (e) an Area Committee;
- (f) joint arrangements; or
- (g) another Local Authority.

2.9 Cabinet Liaison Groups

- (a) Cabinet Liaison Group are purely consultative and not decision-making. They will be chaired by a member of Cabinet and there is no restriction on size although the group must be limited to what is manageable and effective for their purpose. They may be time limited or of longer standing, again depending on their purpose.
- (b) The participants in the Group will be by invitation of the Chairman and can be made up from any or all of the following:
 - Other members of Cabinet
 - Other members of Council not on Cabinet
 - Others from outside the Council
 - Council officers
- (c) *Terms of Reference*: Their Terms of Reference are to share information about a particular topic, e.g. e-government and develop effective consultation and communication links with community groups and other bodies with an interest in the subject area. In this way, individual Cabinet

members will have a wider information and advisory platform to inform executive decision-making and policy effectiveness.

- (d) Specific outcomes from their meetings may generate requests for pieces of work to be undertaken by officers or partner bodies. Alternatively, it could be a request to Overview and Scrutiny to set up a Task Group to undertake a specific piece of work. There could also be specific reports to Cabinet, Committees of Cabinet, individual Cabinet members, or other Committees of Council recommending action for determination.
- (e) Each Liaison Group will have their terms of reference and expected outputs approved by Cabinet before they meet.

APPENDIX B

CABINET COMMITTEE

LANCASTER AND MORECAMBE MARKETS COMMITTEE

Previous Cabinet Member Membership:

Cabinet Members with Responsibility for:

- Leader of the Cabinet with responsibility for relationships with other Councils, Finance, and Transport including parking policy.
- City Council (Direct) Services including environmental enforcement.
- Property Services, joint Economic Environment Portfolio – Employment Opportunities and Regeneration in Morecambe and Lunesdale Constituency, and Neighbourhood Management in this District.
- Joint Economic Environment Portfolio – Employment Opportunities and Regeneration in the Lancaster part of Lancaster & Wyre Constituency, and Community Planning.

Terms of Reference:

To consider strategic issues regarding all Markets managed by the City Council, in particular issues raised as part of the Best Value Review of Assets and Facilities Action Plan.

Members are advised that this Committee is no longer included in the scheduled timetable of meetings, but will be called on an ad hoc basis should any issues arise which require consideration.

Cabinet Minute No 8, 3rd June 2008 Refers

Last Meeting: 2nd October 2008

Frequency: As required

CABINET LIAISON GROUPS

CANAL CORRIDOR CABINET LIAISON GROUP

Previous Cabinet Member Membership:

Cabinet Member with Responsibility for:

- Joint Economic Environment Portfolio – Employment Opportunities and Regeneration in the Lancaster part of Lancaster & Wyre Constituency, and Community Planning.

Terms of Reference:

- (1) That a Cabinet Liaison Group be created to consider the development proposals for the Canal Corridor site.
- (2) The purpose of the Liaison Group is to provide a forum prior to the submission of a planning application where:
 - information on the detailed studies undertaken to support the planning application can be shared as it becomes available;
 - details of the form, design and uses within the proposed development can be shared as it develops.

Cabinet Minute No 8, 3rd June 2008 Refers

Last Meeting: 6th June 2008

Frequency: As required

CHILDREN AND YOUNG PEOPLE CABINET LIAISON GROUP

Previous Cabinet Member Membership:

Cabinet Member with Responsibility for:

- Arts, Museums, Leisure, Sport and Young People

Terms of Reference:

- (1) To advise the Cabinet member for Children and Young People in all matters relating to the district Council's roles and responsibilities in Every Child Matters-Agenda for Change, and the role of council in the Lancaster District Children's Trust.
- (2) To develop, as appropriate, policies and strategies relating to Festivals and Events for referral through Cabinet subject to budget allocations.
- (3) To promote the Council's commitment in its Corporate Plan priority outcome, '**Work to maintain a cohesive community where respect for all is valued and celebrated.**' by 'Implementing the Children and Young People Strategic Plan'.
- (4) To ensure the engagement and participation of children and young people in respect of the planning and delivery of the City Council's services.
- (5) To ensure that the City Council's responsibilities in safeguarding and ensuring the well being of children and young people are widely disseminated, understood and acted upon.
- (6) To receive reports and develop effective action plans where appropriate.
- (7) To monitor the delivery of the council's children and young people strategy.

Cabinet Minute No 54, 2nd September 2008 Refers

Last Meeting: 21st April 2009

Frequency: Monthly

CLIMATE CHANGE CABINET LIAISON GROUP

Previous Cabinet Member Membership:

Cabinet Members with Responsibility for:

- City Council (Direct) Services including environmental enforcement.

Terms of Reference:

To establish a comprehensive Council wide 5 year Climate Change Strategy.

This year, to establish and implement a series of actions which can be implemented within existing budgets available and that will have positive outcomes in terms of adapting to and /or mitigating the impacts of climate change.

To advise and monitor the delivery of outcomes and targets set out the Council's Corporate Plan. i.e.

1. To reduce the amount of energy used by both the Council and households across the district.
2. To undertake all works in the City Council's Energy Management Action Plan.
3. Energy efficiency measures at Salt Ayre Sports Centre.
4. Implement national/EU sustainability policies through planning policy and planning decisions and the implementation of Building Regulations to be undertaken this year.
5. Reduce overall energy use in City Council buildings from 6,563,842kwh (05/06) to 5,328,114kwh in 08/09.
6. Reduce CO2 emissions from City Council buildings from 0.0666 (05/06) to 0.057 in 08/09).
7. Increase the % of energy the City Council uses from sustainable sources from 9.90% in 05/06 to 60% in 08/09.

Cabinet Minute No 26, 24th July 2007 Refers

Last Meeting: 15th April 2008

Frequency: Every two months

DISTRICT WIDE TENANTS LIAISON GROUP

Composition:

Councillors sit as non-voting members of the Forum. Councillor representation comprises the Cabinet Member with responsibility for housing plus 5 other Councillors invited by the Cabinet Member.

Previous Cabinet Member Membership:

Cabinet Members with Responsibility for:

- Housing strategy and provision – excluding homelessness, Environmental Health, Human Resources, and Support for the Voluntary Sector.

Terms of Reference:

- To promote the interests of all council tenants of the district, and to assist in maintaining good relations between all members of the community.
- To promote council tenants' rights and the maintenance and improvement of housing conditions, amenities, and the environment.
- To ensure that all tenants have effective opportunities to participate in the management of their homes and neighbourhoods.
- To promote change in response to tenants' needs and aspirations.
- To act as a consultative group on all issues concerning tenants at district wide level.
- To work towards the elimination of all forms of discrimination within the community by encouraging all tenants to participate in the management of their homes and neighbourhoods.

Cabinet Minute No 8, 3rd June 2008 Refers

Last Meeting: 30th April 2008

Frequency: Minimum of four times a year

FESTIVALS AND EVENTS CABINET LIAISON GROUP

Previous Cabinet Member Membership:

Cabinet Members with Responsibility for:

- Tourism and Events Throughout the District

Terms of Reference:

- (1) To advise the Cabinet Member for Tourism and Events in all matters relating to Festivals and Events throughout the District.
- (2) To develop, as appropriate, policies and strategies relating to Festivals and Events for referral through Cabinet subject to budget allocations.
- (3) To promote the Council's commitment in its Corporate Plan:-
"Recognising that tourism continues to play an important role in the economy of the district and we will continue to support that activity" by
"improving the district's competitiveness as a visitor destination by attracting visitors to the district by promotion of cultural events."
- (4) To ensure that the City Council's responsibilities in relation to Festivals and Events are widely disseminated, understood and acted upon.
- (5) To receive reports and develop effective action plans where appropriate.
- (6) To monitor the delivery of the Council's Festivals and Events Programme.

Cabinet Minute No 72, 7th October 2008 Refers

Last Meeting: 3rd November 2008

Frequency: As required

GYPSY AND TRAVELLER CABINET LIAISON GROUP

Previous Cabinet Member Membership:

Cabinet Members with Responsibility for:

- Housing strategy and provision – excluding homelessness, Environmental Health, Human Resources, and Support for the Voluntary Sector.

Terms of Reference:

The purpose of this group is to assist the lead Cabinet Member in overseeing the development and establishment of the Gypsy & Traveller Strategy & Action Plan for the district including:

- (1) To respond to the accommodation needs of the Gypsy and Traveller communities living in the district identified by the Gypsy and Traveller Accommodation Assessments (GTAAAs) as part of the Council's wider housing strategies and the Regional Housing Strategy (RHS).
- (2) To improve mechanisms for consultation with residents and explore the range of actions available to the Council to ensure that there is suitable site provision for Gypsies and Travellers within the district.
- (3) To act as a forum to discuss the issues affecting Gypsies and Travellers within the district.
- (4) To consider service provision for Gypsies and Travellers within the district.

Specific outcomes from the Cabinet Liaison Group may generate requests for pieces of work to be undertaken by officers or partner bodies. The Cabinet Liaison Group may request to Overview and Scrutiny to set up a Task Group to undertake a specific piece of work. It may also make specific reports to Cabinet, Committees of Cabinet, individual Cabinet Members, or other Committees of Council recommending action for determination. The work of this Group will also have links to the work of the LSP Equalities and Diversity Building Block.

Cabinet Minute No 8, 3rd June 2008 Refers

Last Meeting: 30th March 2009

Frequency: Every two months

LANCASTER AND DISTRICT CHAMBER CABINET LIAISON GROUP

Previous Cabinet Member Membership:

Cabinet Members with Responsibility for:

- Joint Economic Environment Portfolio – Employment Opportunities and Regeneration in the Lancaster part of Lancaster & Wyre Constituency, and Community Planning.

Terms of Reference:

- (1) To enable the City Council and the Lancaster and District Chamber of Commerce to liaise and consider items affecting both organisations.

Cabinet Minute No 8, 3rd June 2008 Refers

Last Meeting: 25th November 2008

Frequency: Every 6 months.

MORECAMBE RETAIL, COMMERCIAL AND TOURISM CABINET LIAISON GROUP

Previous Cabinet Member Membership:

Cabinet Members with Responsibility for:

- Joint Economic Environment Portfolio – Employment Opportunities and Regeneration in the Lancaster part of Lancaster & Wyre Constituency, and Community Planning.

Terms of Reference:

- (1) To act as a forum for issues of interest or concern to Morecambe businesses and the City Council.
- (2) To act as a forum to facilitate the promotion of Morecambe as a commercial and retail centre and leisure and tourist destination.

Cabinet Minute No 8, 3rd June 2008 Refers

Last Meeting: 9th March 2009

Frequency: Quarterly

NEIGHBOURHOOD MANAGEMENT CABINET LIAISON GROUP

Previous Cabinet Member Membership:

Cabinet Members with Responsibility for:

- Joint Economic Environment Portfolio – Employment Opportunities and Regeneration in the Lancaster part of Lancaster & Wyre Constituency, and Community Planning.

Terms of Reference:

To examine the options of an effective model for the delivery of Neighbourhood Management, considering how this would integrate into mainstream service delivery for Lancaster City Council and/or third tier Councils, and how such a model would relate to the LDLSP, and the community engagement agenda, and be supportive of the Council's priorities and Core Values around Putting Our Customers First and Leading Our Communities.

**Cabinet Minute No 38, 31st July 2008 Refers
Cabinet Minute No 129, 20th January 2009 Refers**

Last Meeting: 7th April 2009

Frequency: As required.

PLANNING POLICY CABINET LIAISON GROUP

Previous Cabinet Member Membership:

Cabinet Members with Responsibility for:

- Community Safety, Emergency Planning, Strategic Planning and planning enforcement, and Cycling Demonstration Town

Terms of Reference:

This Group is a non-decision making consultative forum to assist Cabinet Members in their decision-making responsibilities. The forum will provide the expertise to the appropriate Cabinet Members to allow them to either take individual decisions or to make recommendations into Cabinet.

1. To provide a forum to consider the implications of the transition from the adopted Lancaster District Local Plan to the new development plan system of Local Development Frameworks introduced under the 2004 Planning and Compulsory Purchase Act.
2. To prepare, review, carry out consultations, and consider representations in order to assist the appropriate Cabinet Member in bringing forward recommendations to Cabinet on the adoption of Supplementary Planning Guidance to the adopted Lancaster District Local Plan.
3. To prepare, review, carry out consultations, and consider representations in order to assist the appropriate Cabinet Member in bringing forward recommendations to Cabinet on the adoption of the Council's Local Development Scheme and Local Development Framework, including;
 - Development Plan Documents including the Core Development Framework and Development Control Policies;
 - Supplementary Planning Documents including Town Centre Strategies for Lancaster and Morecambe and guidance on issues such as design and sustainability;
 - The Council's Statement of Community Involvement and Strategic Environmental Assessment.
4. To provide appropriate assistance to rural communities with the preparation of Parish Plans and to assist the appropriate Cabinet Member in bringing forward recommendations regarding the inclusion of appropriate Parish Plans within the Local Development Framework.
5. To assist the appropriate Cabinet Member in monitoring progress on the implementation of the Local Development Framework by preparing an Annual Monitoring Report
6. To assist the appropriate Cabinet Member to ensure proper systems and processes are in place to maintain and keep under review the information base for planning policy including:
 - housing land availability,
 - housing need,
 - retail capacity,
 - town centre vitality and viability;
 - the need for employment land;

- accessibility issues;
- issues relevant to the Strategic Environmental Assessment

and to assist the appropriate Cabinet Member bring forward recommendations to cabinet on the commissioning of additional studies where necessary.

7. To act as a forum for assisting the appropriate Cabinet Member to prepare appropriate responses to the Lancashire Structure Plan, the Lancashire Minerals and Waste Local Plan and the Lancashire Local Transport Plan and any successor documents.
8. To assist the appropriate Cabinet Member in the preparation of appropriate responses to Regional Planning Guidance for the North West and the Regional Spatial Strategy.
9. To assist the appropriate Cabinet member in monitoring the progress of Local Development Framework documents in neighbouring authorities and recommending consultation responses to cabinet where the interests of Lancaster District are affected.
10. In the event of future Local Government re-organisation, to assist the appropriate Cabinet member in managing and making recommendations to Cabinet on the planning policy implications of the transition to new Local Authority boundaries;
11. To assist the appropriate Cabinet Member in monitoring developments in national planning policy and recommending consultation responses to Cabinet where necessary.
12. To assist the appropriate Cabinet Member in reviewing existing Conservation Areas and the need for new designations, undertaking Conservation Area Appraisals and preparing proposals for the preservation and enhancement of historic areas.

Cabinet Minute No 8, 3rd June 2008 Refers

Last Meeting: 3rd March 2009

Frequency: As required (6 in last year)

RECYCLING CABINET LIAISON GROUP

Composition:

The Group will include Members from all political groups on the Council.

Previous Cabinet Member Membership:

Cabinet Members with Responsibility for:

- City Council (Direct) Services including environmental enforcement.

Terms of Reference:

- (1) The recycling of household plastic waste;
- (2) How Lancaster City Council considers entering into cost sharing, or otherwise;
- (3) The feasibility of business recycling;
- (4) Lessons learned from the previous three-stream rounds and unresolved issues.

Cabinet Minute No 8, 3rd June 2008 Refers

Last Meeting: This Liaison Group has not met in the last Municipal Year.

TRANSPORT CABINET LIAISON GROUP

Previous Cabinet Member Membership:

Cabinet Members with Responsibility for:

- Joint Economic Environment Portfolio – Employment Opportunities and Regeneration in the Lancaster part of Lancaster & Wyre Constituency, and Community Planning.

Terms of Reference:

1. Corporate Plan:

Assisting the Cabinet Portfolio Holder in developing and monitoring the proposed tasks to meet the high level actions for transport set each year by the Corporate Plan.

2. Community Strategy:

Assisting the Cabinet Portfolio Holder in developing and monitoring the proposed actions to meet the long-term strategic transport objectives set by the Community Strategy for 2020.

3. Internal focus and direction:

Act as an internal focus for all transport issues within the City Council assisting the Cabinet portfolio holder to provide direction, coordination and prioritisation to transport related activities.

4. External Partnerships:

To work with the Cabinet Portfolio Holder in creating a working relationship with external bodies and partnerships in order to promote improvements to transport networks and services.

5. To consider sustainability and road safety issues.

Note:

That meetings be held on a quarterly basis and that issues be referred for consideration, if deemed appropriate by the Cabinet Member with Special Responsibility, to meetings of Cabinet, the LSP or Lancashire Local Joint Committee via the City Council's Democratic Services.

Cabinet Minute No 8, 3rd June 2008 Refers

Last Meeting: 10th September 2008

Frequency: As required.

UNIVERSITIES CABINET LIAISON GROUP

Previous Cabinet Member Membership:

Cabinet Members with Responsibility for:

- Information Technology and Customer Services, Revenues and Benefits, Homelessness, Democratic, Legal and Licensing Services, and Community Engagement and Consultation.

Terms of Reference:

- (1) To consider matters of mutual interest.

Cabinet Minute No 8, 3rd June 2008 Refers

Last Meeting: 26th January 2009

Frequency: Quarterly

APPENDIX C

APPOINTMENTS MADE BY CABINET

ORGANISATION
Arnsdale and Silverdale AONB Unit Executive Committee
British Resorts Association
Children's Trust Partnership Lancaster District
Cycling Demonstration Town Board
Historic Towns Forum
Forest of Bowland AONB Advisory Committee
Lancashire Economic Partnership
Lancashire Leaders Meeting (Leader)
Lancashire Police Authority – Partnerships Forum
Lancashire Rural Affairs
Lancashire Rural Partnership
Lancaster and District YMCA Management Board
Lancaster Canal Restoration Partnership (formerly Northern Reaches SG)
Lancaster District Community Safety Strategy Partnership Executive Member
Lancaster University Public Arts Strategy Group
LGA Coastal Issues Special Interest Group
LGA Executive (Leader)
LGA Tourism Forum
Morecambe Bay Partnership
Morecambe Bay Tobacco Control Alliance
North and West Lancashire Priority 1 Action Plan Partnership Board
North Lancashire Local Action Group executive Group (Member + substitute)
North West Rural Affairs Forum
Storey Centre for Creative Industries
Waste Management Strategy Steering Group

MISCELLANEOUS APPOINTMENTS (including Cabinet appointments)

ORGANISATION	BASIS OF APPOINTMENT
Lancaster and District Vision Board	Cabinet Member
Lancaster District Community Safety Strategy Group	Cabinet Members X 2
Lancaster District Regeneration Partnership	Cabinet Member for Regeneration plus 3 representatives on PR drawn from the Wards of Skerton East, Skerton West, Castle, Dukes, John O'Gaunt, Bulk, Heysham South and Overton
Lancaster District Sustainability Partnership	Cabinet Member and Overview and Scrutiny Committee
LGA Rural Commission	Cabinet Member for Rural Affairs plus one on rotation
Museums Advisory Panel	Cabinet Member and Overview and Scrutiny Committee

LANCASTER DISTRICT LOCAL STRATEGIC PARTNERSHIP

Organisation	Basis of appointment
LSP Partnership Board (+ substitute)	Cabinet Member (+ Cabinet Member substitute)
LSP Management Group (+ substitute)	Cabinet Member (+ Cabinet Member substitute)
LSP Children & Young People Thematic Group	Cabinet Member appointed to the Children's Trust Partnership Lancaster District
LSP Economy Thematic Group	Cabinet Member
LSP Environment Thematic Group	Cabinet Member
LSP Safety Thematic Group	Cabinet Member appointed to Community Safety Partnership Executive
LSP Health and Wellbeing Thematic Group	Cabinet Member
LSP Education, Skills and Opportunities Thematic Group	Cabinet Member
LSP Valuing People Thematic Group	Cabinet Member